V O L U M E I I

# HISTBRA



ANNETTE CHAMBERS-SMITH

Ohio

Department of Rehabilitation & Correction



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## LETTER FROM the Director



Good day, good people.

Thank you for being a part of this milestone event as we celebrate 50 years of progress. It is incredible how this agency has grown and changed over the years having had just nine directors since 1972. This 50-year anniversary is a testament to our leadership throughout the years and to the thousands of dedicated men and women who served and continue to serve this agency with immense pride and great professionalism.

As the first female director of the Ohio Department of Rehabilitation and Correction, I am thankful to have been mentored by some of the directors who came before me. I've watched their visions come to life and I've witnessed their leadership skills bring about new generations of leaders to take the helm of the agency. The eight men who served in this role before me paved the way and laid a solid foundation for Ohio to continue to be one the most progressive correctional systems in the country.

The success of this agency is directly dependent upon the staff who do the work each day. It is because of our employees, people who are dedicated to the mending of lives, that we are able to do the important and impactful work that we do. I am fortunate and honored to serve as the director of an agency made up of people working as one team with one purpose and providing hope to those under our care.

As with anything in history, we've faced our share of challenges and changes, but our flexibility, perseverance and commitment to excellence stays as strong as ever.

The decisions we make each day will live well beyond our time and become part of history. The work we are doing right now is creating tomorrow's history, and I can only hope that in my time as director I will be able to continue the legacy of leadership and excellence established by those before me.

**Annette Chambers-Smith** 

1. (. ) mith

Director

## TIME LINE OF Progress

2002

July 2002: The Ohio Plan for Productive Offender Reentry and Recidivism Reduction was announced. The publication proposed 44 recommendations for the development of a reentry system with seamless services and program delivery that extend from sentencing through discharge from post release supervision.

2003

October 2003: The complaint of Fussell v. Wilkinson was filed in federal court in Cincinnati, Ohio. This was a class action lawsuit challenging the Ohio Department of Rehabilitation and Correction's (DRC) provision of medical and dental services.

2004

July 2004: DRC implemented the Ohio Correctional Institution Sexual Assault Abatement: A Ten Point Plan. Although most of the Ten Point Plan was written prior to the Prison Rape Elimination Act of 2003, the plan was reviewed to ensure it included all the appropriate provisions.

October 2004: Director Reginald A. Wilkinson signed Executive Order 04-02, officially closing the Lima Correctional Institution.

November 5, 2004: Ohio Penal Industries Meat Processing Career Center ribbon-cutting.

2005

May 11, 2005: Director Reginald A. Wilkinson signed Executive Order 05-01, designating the Ohio State Penitentiary as the official location for the male death row population, relocating these individuals from the Mansfield Correctional Institution.

June 7, 2005: Belmont Correctional Institution's Correction Officer Sue Freno was recognized in front of Ohio's General Assembly as Ohio's first National CO of the Year.

November 1, 2005: Indoor smoking ban began.

2006: Dayton Correctional Institution's Correction Officer Gilbert Scroggy named National CO of the Year.

April 2006: Director Wilkinson retired.

April 2006: Terry Collins appointed as director.

June 15, 2006: Director Terry Collins signed Executive Order 06-02, officially renaming the Corrections Training Academy to the Reginald A. Wilkinson Corrections Training Academy.

2007

July 2007: DRC implemented a "heart healthy" menu.

September 2007: In an effort to encourage a healthy lifestyle, DRC launched a two-month weight loss competition among the incarcerated population.

2008

March 4, 2008: Director Terry Collins signed Executive Order 08-01, officially designating the Corrections Medical Center as an administrative unit within the Bureau of Medical Services and designating the Chief of the Bureau of Medical Services, Annette Chambers-Smith, as the appointing authority of the Corrections Medical Center.

August 2008: Central office moved to 770 West Broad Street in the Franklinton neighborhood of Columbus.

November 2008: Highest incarcerated population recorded at 51,273.

January 23, 2009: The first meeting of the Ohio Ex-Offender Reentry Coalition.

March 2009: All facilities became tobacco-free.

October 1, 2009: Director Terry Collins signed Executive Order 09-03, officially consolidating the Montgomery Education and Pre-Release Center and the Dayton Correctional Institution.

2009

## TIME LINE OF

2010

February 2010: Director Collins retired.

February 2010: Ernie L. Moore appointed as director.

February 2010: DRC pilots email correspondence system for incarcerated population.

September 2010: DRC Facebook page created.

2011

January 2011: Gary Mohr appointed director.

February 15, 2011: Director Gary Mohr signed Executive Order 2011-01, officially renaming Central Office the Operation Support Center.

April 2011: DRC began utilizing the Ohio Risk Assessment System, a tool developed in partnership with the University of Cincinnati to assess an individual's likelihood of reoffending, identify risk factors that can be used to prioritize programming needs and identify potential barriers for treatment.

August 15, 2011: Director Gary Mohr signed Executive Order 11-02, officially combining the administrative functions of the Corrections Medical Center and Franklin Pre-Release Center, renaming the facility the Franklin Medical Center.

August 2011: Southeast Correctional Institution's Camp Reams leased to Fairfield County as a jail annex.

September 2011: DRC announced the sale of the Lake Erie Correctional Institution and the privatization of the North Central Correctional Complex. It was also announced that Grafton Correctional Institution would operate North Coast Correctional Training Facility as a camp.

October 2011: The Montgomery Education and Pre-Release Center was closed and Dayton Correctional Institution converted to a female facility.

November 16, 2011: Director Gary Mohr signed Executive Order 11-03, officially consolidating the Allen Correctional Institution and Oakwood Correctional Facility, and renaming the facility the Allen/Oakwood Correctional Institution.

January 2012: Death row was relocated from the Ohio State Penitentiary to the Chillicothe Correctional Institution.

January 6, 2012: Director Gary Mohr signed Executive Order 11-04, officially repurposing the Montgomery Education and Pre-Release Center to a facility for use within the Adult Parole Authority and renaming the facility the Bennett Cooper Reentry Center.

January 6, 2012: Director Gary Mohr signed Executive Order 11-05, officially repurposing the Ross Correctional Camp to a facility for use within the Adult Parole Authority and renaming the facility the Terry Collins Reentry Center.

April 23, 2012: Director Gary Mohr signed Executive Order 12-01, consolidating the North Central Correctional Institution and Marion Juvenile Facility and renaming the facility the North Central Correctional Complex. This Executive Order also made the North Coast Correctional Treatment Facility the Grafton Correctional Camp.

July 5, 2012: Director Mohr signed the first three Certificates of Achievement and Employability (CAE) documenting exemplary behavior of offenders who are within one year of release or release consideration. CAE certificates were created by House Bill 86, legislation to reform Ohio's sentencing laws, and were designed to help pave the way for the successful reentry of offenders back into society.

October 2012: The Notification and Termination Unit was established within the Parole Board to expand the work of identifying and locating victims of crime and providing notice of upcoming parole hearings and other events to judges and prosecutors.

## TIME LINE OF

## Progress

2013

March 4, 2013: Director Gary Mohr signed Executive Order 13-01, consolidating the administration of the Southeastern Correctional Institution and Hocking Correctional Facility and renaming the facility the Southeastern Correctional Complex.

June 2013: DRC announced a contract with Aramark for food service operations.

July 2013: DRC made tablets available to incarcerated adults.

July 1, 2013: DRC began activating Medicaid coverage for incarcerated individuals hospitalized for greater than 24 hours and under the age of 21, over 65, or pregnant.

July 25, 2013: Director Gary Mohr signed Executive Order 13-02, renaming the Grafton Correctional Camp to the Grafton Reintegration Center and renaming the Northeast Pre-Release Center to the Northeast Reintegration Center.

February 2014: Sheri Duffey, warden of the Southeastern Correctional Institution, was named the National Warden of the Year.

March 17, 2014: DRC began activating Medicaid coverage for any incarcerated person hospitalized greater than 24 hours. If that same person is released from prison within a year of their most recent hospitalization, then DRC will provide them with their actual Medicaid card upon release, for continuity of care purposes.

June 2014: Ohio Senate Bill 143 increased the sentence to qualify for the Achieving Baby Care Success (ABC'S) Nursery program from 18 months to three years, resulting in participant and child developmental needs expansion.

July 2014: DRC launched its first solar project to support energy conservation efforts at Ross Correctional Institution. This was one of the largest non-utility solar thermal installations in the country.

September 2014: DRC partnered with the Ohio Department of Medicaid (ODM) for the exclusive purpose of enrolling the incarcerated population into Medicaid and allowing them to select a managed care plan 90 days prior to their release.

2014

February 2015: DRC began implementation of the electronic health record to improve continuity of services and quality of care.

April 1, 2015: DRC drastically reduced telephone rates for the incarcerated population to 5 cents per minute while eliminating commission.

March 16, 2015: Director Gary Mohr signed Executive Order 15-01, renaming the Ohio River Valley Juvenile Correctional Facility to the Ohio River Valley Corrections Center, and repurposing it for use by community-based agencies and programs.

July 1, 2015: DRC partnered with the Ohio Department of Mental Health and Addiction Services (OhioMHAS) to leverage the combined expertise of each agency in order to provide increased treatment within the prisons and ensure a better connection to clinical and recovery supports for offenders upon release.

December 2015: The agency published its first-ever facility master plan, setting a vision with concrete steps to improving facility infrastructure over a 10-year period.

April 13, 2016: DRC announced the closure of prison farms.

August 2016: Ohio was the first correctional system to receive the Lucy Webb Hayes Award. This award was established to recognize correctional agencies that have achieved 100% compliance with both American Correctional Association accreditation standards and the Prison Rape Elimination Act standards.

September 2016: The first Targeted Community Alternatives to Prison (TCAP) partnership was launched with Clinton County. This pilot program was developed to assist local communities with diverting low-level offenders from prison using a less costly, more effective alternative to state prison while also ensuring these individuals receive the essential treatment they need.

August 2017: DRC initiated medication-assisted treatment by offering injectable naltrexone to individuals with substance use disorders prior to release.

April 2017: DRC announced a contract with the Northeast Ohio Correctional Center to house up to 996 individuals.

2016

2017

## TIME LINE OF rogress

2018

January 30, 2018: Director Gary Mohr signed Executive Order 18-01, repurposing the Toledo Correctional Camp for use as a community-based correctional facility operated and managed by the governing board of the Lucas County Correctional Treatment Facility.

May 2018: DRC initiated a pilot at the female facilities to offer Narcan at release to eligible individuals.

May 18, 2018: Director Gary Mohr signed Executive Order 18-02, designating the Southeastern Correctional Complex as a single facility after the closing of the Hocking Unit.

August 2018: Director Gary Mohr retired.

September 2018: Stuart Hudson named interim director.

September 2018: OSC relocated to 4545 Fisher Rd, sharing the space with the Department of Youth Services Central Office.

2019

January 2019: Annette Chambers-Smith was named Vice Chairwoman of Recovery Ohio Governor Mike DeWine. Recovery Ohio has a goal of creating a system for treatment support, prevention and education for Ohioans suffering from mental health and substance use disorders.

January 2019: Annette Chambers-Smith appointed as the first female director of DRC.

January 2019: The Office of Holistic Services was established. Combing the areas of medical, mental health, recreation, religious services, and education in order to promote individualized focus on the mind, body and spirit of each incarcerated person.

May 2019: Significant Parole Board transformations were announced to create an entity with enhanced transparency, diversity among its members and broadened participation during the release consideration process.

June 2019: The first ever trauma-focused training was conducted for over 150 staff who work in high security environments.

July 2019: The DRC Family Council was created to help advise DRC policy decisions, as well as provide feedback for change.

July 2019: Began live-streaming full board parole hearings on The Ohio Channel.

September 5, 2019: The Ohio Reformatory for Women hosted a ribbon cutting ceremony celebrating the grand opening of the Hope House - a building specifically designed to house and supply dedicated program space to the Achieving Baby Care Success (ABC'S) Nursery Program.

September 30, 2019: In response to the ongoing opiate epidemic, Director Chambers-Smith signed Executive Order 19-01, supporting the utilization and expansion of medication assisted treatment for incarcerated Ohioans.

October 2019: Governor DeWine signed an executive order creating The Governor's Working Group on Post Release Control to review and recommend improvements to Ohio's Post-Release Control services. Director Annette Chambers-Smith and former Director Reginald Wilkinson were named co-chairs for the group.

November 2019: The Employee Support Team was established to help create a work culture where all staff feel a sense of belonging, wellness and connection.

November 2019: DRC policy was changed to allow incarcerated individuals to earn college degrees.

## TIME LINE OF rogress

2020

March 5, 2020: Implemented CIM for the management of COVID-19, thus beginning two years of pandemic management (Click here for details).

May 2020: Through a partnership with Aramark, the first incarcerated adult began earning minimum wage while working as a food service Fellow for Aramark, the agency food service provider.

June 2020: The Intelligence Services Division was launched within the Chief Inspector's Office to develop and share investigative information internally and with external law enforcement partners.

November 2020: Launched the Office of Diversity, Equity, and Inclusion.

December 2020: The Constituent Affairs Section was formed as part of the Chief Inspector's Office as a centralized response and documentation system to respond to all concerns from external stakeholders including the families of the incarcerated population.

December 2020: A wireless network was installed for the incarcerated population. Among other things, this allowed enhanced access to programming options. DRC was among the leaders in the nation to install such a comprehensive network that is solely for the use of incarcerated individuals.

2021

January 2021: DRC became a member of the Human Trafficking Taskforce for Ohio, expanded the screening and identification of survivors, provided support services, and used our intelligence services to identify the traffickers themselves.

April 2021: In partnership with the Ohio Department of Mental Health and Addiction Services, DRC implemented the first site for peer support training for individuals with mental health and/or substance use disorder experience.

April 2021: A ground-breaking event was held for the Ohio Reformatory for Women's new treatment mall. This project included Leadership in Energy & Environmental Design (LEED) and was designed to be one of the first WELL-certified corrections facility in the nation. The building's focus on human health will improve the well-being of its core occupants: women with mental illness. The LEED certification focuses on the energy efficiency of the building which helps to cutdown the utility cost to operate the building and lessoning the carbon footprint.

April 2021: DRC established a COVID-19 memorial buckeye tree grove on the grounds of the Corrections Training Academy to honor those employees lost due to COVID-19.

May 2021: The 3-year recidivism rate was published for those who were returned to prison because of the commission of a new crime. The new rate of 20.8% was down from 21.7% in 2019. This represents the lowest recidivism rate for new crimes in over 15 years.

July 2021: In order to enhance family engagement among the incarcerated population, DRC announced a comprehensive communications contract that lowered the cost of most services and included a 60% reduction in phone rates to two cents per minute, the second lowest rate in the country.

September 2021: DRC awarded a contract for opiate treatment programs, allowing all forms of medication assisted treatment to be offered.

November 2021: The Office of Diversity, Equity, and Inclusion received the Innovation in State Government Award by the National Association of State Chief Administrators.

November 2021: The Ohio State Penitentiary began offering college courses, making DRC among the leaders in the nation to have college available at all prisons.

December 2021: DRC was the first in the nation to deploy the use of body-worn cameras system-wide in its prisons and parole regions. This was the largest installation of any corrections department in the world.

## TIME LINE OF rogress

2022

January 2022: DRC implemented the use of body scanners for use among the incarcerated population at every facility.

March 2022: DRC unveiled the Women's History Hallway at the Corrections Training Academy featuring past female leaders and female "firsts" of the agency.

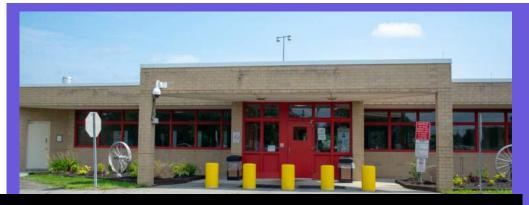
March 2022: DRC began transitioning from use of force to the use behavioral interventions including the duty for staff to utilize deescalation techniques and intervention techniques.

April 2022: DRC rolled out a tattoo removal program for individuals with tattoos that could negatively impact their opportunity for employment upon reentry. Eligible participants undergo multiple laser therapy sessions conducted by trained medical professionals designed to safely remove the tattoo.

April 2022: DRC announced an agency-wide pay raise for correction officers. This increased the first step of the CO pay range by 5.3% and gave most senior officers a 13.8% pay increase.

May 2022: DRC began installing and deploying fixed drone detection technology at Mansfield and Richland Correctional Institutions with the intent to expand to select facilities.

July 2022: Reentry Coalition services were expanded from 18 coalitions covering 23 counties to 25 coalitions covering 50 counties.



#### ALLEN OAKWOOD CORRECTIONAL INSTITUTION

Opened in 1987

#### **WARDENS**

Ed Sheldon 2020 - Current James Haviland 2015 - 2020 Ed Sheldon 2015 - 2015 Kevin Jones 2013 - 2014 John Coleman 2010 - 2013 Jesse Williams 2001- 2010 James Haviland 1999 - 2001 Michael Leonard 1995 - 1999 Flora Holland 1993 - 1995 Shirley Rogers April 1999 -1993 Carl Humphreys 1987 - 1991



#### BELMONT CORRECTIONAL INSTITUTION

Opened in 1994

#### **WARDENS**

David Gray 2017- Current Michele Miller 2003 - 2017 David Bobby 2001 - 2003 Arthur Tate 1994 - 2001



#### CHILLICOTHE CORRECTIONAL INSTITUTION

Opened in 1966

#### WARDENS

Tim Shoop 2017 - Current Charlotte Jenkins 2014-2017 Norman Robinson 2011-2014 Robin Knab 2007-2011 Timothy Brunsman 2004-2007 James Erwin 2002-2004 Michael Leonard 2001-2002 Michael Randle 1999-2001 Gary Mohr 1997-1999 Fred McAninch 1994-1997 Terry Morris 1990-1994 Arthur Tate 1983-1990 Ted Engle 1975-1983 Frank Gray 1972-1975 William Salisbury 1968-1972 Marion Koloski 1966-1968



#### Louis Meintel 2021 - Current

WARDENS

Brian Cook 2021 - 2021 George Frederick 2019 - 2021 Thomas Schweitzer 2018 - 2019 Shelbie Smith 2017 -2018 Rick Chuvalas 2014 - 2016 Mick Oppy 2013 - 2014 Rhonda Richard 2010 - 2013 Virginia Lamneck 2004 - 2010 Mark Saunders 2001 - 2004 Pat Hurley 2000 - 2001 Ronald Edwards 1997 - 2000 Gary Mohr 1994 - 1997 James Jackson 1993 - 1994 Melody Turner 1991 - 1993 Walter Echols 1988 - 1991 David Baker 1988 - 1988 Norm Hills 1987 - 1988

#### **CORRECTIONAL RECEPTION CENTER**

Opened in 1987



#### DAYTON CORRECTIONAL INSTITUTION

Opened in 1986

#### WARDENS

Shelbie Smith 2018 - Current Wanza Jackson-Mitchell 2014 - 2018 Jeff Lisath 2012 - 2014 Lawrence Mack 2002 - 2012 Wanza Jackson 2000 - 2002 Gerald Huffman 1996 - 2000 John Manuel 1993 - 1996 Fred'k Walker 1991 - 1992 Ronald Edwards 1989 - 1991 Reginald Wilkinson 1986 - 1989



#### FRANKLIN MEDICAL CENTER

Opened in 1993



#### WARDENS

Malcolm Heard 2021 - Current
Jenny Hildebrand 2020 - 2021
Rhonda Richard 2017 - 2020
Norm Robinson II 2016 - 2017
Charles Bradley 2014 - 2016
Francisco Pineda 2011 - 2014
Stuart Hudson 2010 - 2011
Annette Chambers-Smith 2008 - 2010
M Kay Northrup 2004 - 2008
Tammy Hartzler 2002 - 2004
Rodney Francis 1997 - 2002
John Morgan 1993 - 1997
Alan Lazaroff 1992 - 1993

## ODRC CCCCCCCC



#### **GRAFTON CORRECTIONAL INSTITUTION**

Opened in 1988

#### **WARDENS**

Keith Foley 2020 - Current
Lashann Eppinger 2015 - 2019
Bennie Kelly 2012 - 2015
Kimberly Clipper 2010 - 2012
D. F. Shewalter 2009 - 2010
Margaret Bradshaw 2007 - 2009
Carl Anderson 1996 - 2007
Ralph Coyle 1995 - 1996
Dennis Baker 1995 - 1995
Carl Anderson 1992 - 1995
Phil Parker 1989 - 1992
Norm Hills 1988 - 1989

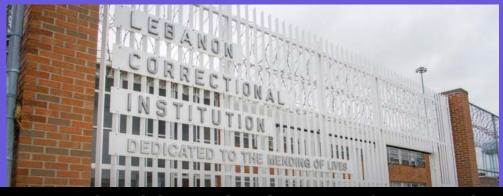


#### WARDENS

Douglas Fender 2019 - Current Brigham Sloan 2013 - 2018 Barry Goodrich 2012 - 2013 Richard Gansheimer 2000 - 2011

#### LAKE ERIE CORRECTIONAL INSTITUTION

Opened in 2000



#### LEBANON CORRECTIONAL INSTITUTION

Opened in 1960

#### WARDENS

Chae Harris 2018 - Current
Tom Schweitzer 2016 - 2018
Ernie Moore 2012 - 2016
Timothy Brunsman 2007 - 2012
Ernie Moore 2004 - 2007
Anthony Brigano 2002 - 2003
Harry Russell 1994 - 2002
William Dallman 1972 - 1994
Charles VanCuren 1966 - 1972
Ralph Alvis 1960 - 1966



#### **LONDON CORRECTIONAL INSTITUTION**

Opened in 1924

#### **WARDENS**

Jenny Hildebrand 2021 - Current Norman Robinson 2017 - 2021 Jeffrey Noble 2016 - 2017 Terry Tibbals 2014 - 2016 Deborah Timmerman 2003 - 2014 Marc Houk 2002 - 2003 Lawrence Mack 1997 - 2002 Melody Turner 1993 - 1997 George Alexander 1989 - 1993 Arnold Jago 1980 - 1989 Roger Overberg 1975 - 1980 Ernest Blane Haskins 1962 - 1975 Roderick Eckle 1953 - 1962 William Armine 1939 - 1953 Thomas Jenkins 1935 to 1939 William Armine 1925 to 1935



#### LORAIN CORRECTIONAL INSTITUTION

Opened in 1990

#### WARDENS

Jennifer Gillece Black 2021 - Current Kimberly Clipper 2012 - 2021 Marc Houk 2008 - 2012 Benny Kelly 2003 - 2008 Linda Thomas 2001 - 2003 Gary Croft 1999 - 2001 Margaret Bagley 1998 - 1999 Larry Seidner 1995 - 1998 Norman Rose 1994 - 1995 Terry Collins 1991 - 1993 Carl Humphreys 1991 - 1991 Norm Hills 1989 - 1991



### MADISON CORRECTIONAL INSTITUTION

Opened in 1987

#### WARDENS

Leon Hill 2022 - Current
Thomas Schweitzer 2019-2022
Jeffrey Noble 2017-2019
Rhonda Richard 2013-2017
Rod Johnson 2010-2013
Brian Cook 2007-2010
Alan Lazaroff 2000-2007
Ernie Moore 1999-2000
Curtis Wingard 1994-1999
Rex Zent 1989-1994
George Alexander 1987-1989

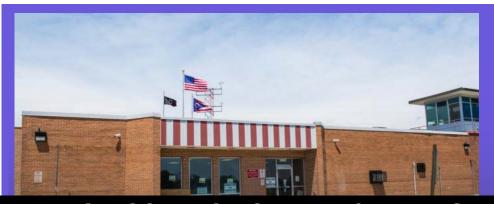


#### **MANSFIELD CORRECTIONAL INSTITUTION**

Opened in 1990

#### **WARDENS**

Tim McConahay 2020 - Current
Ed Sheldon 2017 - 2020
Al Lazaroff 2013 - 2017
Terry Tibbals 2010 - 2013
Keith Smith 2008 - 2010
Stuart Hudson 2005 - 2008
Maggie Bradshaw 2000 - 2005
Betty Mitchell 1998 - 2000
Ralph Coyle 1996 - 1998
Carl Anderson 1995 - 1996
Dennis Baker 1991 - 1005
Eric Dahlberg 1990 - 1991



#### MARION CORRECTIONAL INSTITUTION

Opened in 1954

#### WARDENS

Harold May 2022 - Current Leon Hill 2021 - 2022 Lyneal Wainwright 2016 - 2021 Jason Bunting 2011 - 2016 Margaret Beightler 2005 - 2011 Christine Money 1996 - 2005 Shirley Rogers 1992- 1996 Norris McMackin 1986 - 1992 E.P. Perini 1968 - 1986 Lamoyne Green 1954 - 1968



#### **NOBLE CORRECTIONAL INSTITUTION**

Opened in 1996

#### **WARDENS**

Jay Forshey 2020 - Current Timothy Buchanan 2012 - 2020 Edward Banks 2009 - 2012 Edwin Voorhies 2008 - 2009 Jeffery Wolfe 1999 - 2008 Thomas Haskins 1996 - 1999



#### NORTH CENTRAL CORRECTIONAL COMPLEX

Opened in 1994

#### WARDENS

Thomas Watson 2021 - Current Neil Turner 2012 - 2021 Edward Sheldon 2008 - 2012 Clifford Smith 2007 - 2008 Rob Jeffreys 2004 - 2007 Gordon Lane 2001 - 2004 John Morgan 1995 - 2001 Rex Zent 1994 - 1995



#### **WARDENS**

David Bobby 2021 - Current Michael Phillips 2019 - 2021 Christopher LaRose 2016 - 2019

#### NORTHEAST OHIO CORRECTIONAL CENTER

Contract with DRC began in 2017



#### NORTHEAST REINTEGRATION CENTER

Opened in 1988

#### **WARDENS**

LaShann Eppinger 2021 - Current Charmaine Bracy 2018 - 2021
Brandeshawn Harris 2017 - 2018
Sherry Clouser 2015 - 2017
LaShann Eppinger 2010 - 2015
D. Frank Shewalter 2010 - 2010
Kimberly Clipper 2009 - 2010
D. Frank Shewalter 2003 - 2009
Bennie Kelly 2001 - 2003
Norman Rose 1995 - 2001
Larry Seidner 1993 - 1995
Fred Palmer 1992 - 1993
James Schotten 1991 - 1992
Shirley Rogers 1988 - 1991
Ron Edwards 1988 - 1988

## acultu ODRC



#### OHIO REFORMATORY FOR WOMEN

Opened in 1916

#### **WARDENS**

Teri Baldauf 2019 - Current Ronnette Burkes 2013-2019 Ginine Trim 2009 - 2013 Sheri Duffy 2007 - 2009 Margaret Bradshaw 2007 - 2007 Patricia Andrews 2003 - 2007 Deborah Timmerman 1993 - 2003 Shirley Rogers 1996 - 1999 Christine Money 1992 - 1996 Harry Morris 1987 - 1992 Dorothy Arn 1974 - 1987 Martha Wheeler 1957 - 1974 Marguerite Riley 1935 - 1957 Louise Mittendorf 1916 -1935

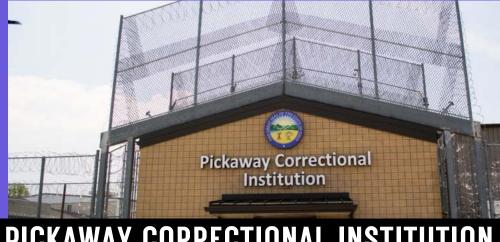


#### **OHIO STATE PENITENTIARY**

Opened in 1998

#### WARDENS

Richard Bowen 2017 - Current Ed Sheldon 2016 - 2017 Christopher Larose 2015 - 2016 Jay Forshey 2013 - 2015 David Bobby 2008 - 2013 Marc Houk 2004 -2008 Todd Ishee 2000 - 2004 Dave Johnson 1998 - 2000



#### **PICKAWAY CORRECTIONAL INSTITUTION**

Opened in 1983

#### **WARDENS**

Emma Collins 2019 - Current Charles Bradley 2016 - 2019 Jeffrey Lisath 2014 - 2015 Brian Cook 2010 - 2014 Stuart Hudson 2008 - 2010 Al Lazaroff 2007 - 2008 James Erwin 2004 - 2007 William Tanner 2001 - 2004 Mohammed Chaudhry 1999 - 2001 Diane Walker 1997 - 1999 George Alexander 1993 - 1997 James Jackson 1987 - 1993 Norm Hills 1986 - 1987 Randy Gortz 1983 - 1986

### **ODRC**



### RICHLAND CORRECTIONAL INSTITUTION

Opened in 1998

#### WARDENS

Kenneth Black 2020 - Current Harold May 2019 - 2020 Dave Marquis 2016 - 2019 Maggie Bradshaw 2009 - 2016 Richard Hall 2008 - 2009 Julius Wilson 2003 - 2008 Norman Rose 2001 - 2003 Toni Brooks 2000 - 2001 Margaret Bagley 1999 - 2000 Larry Seidner 1998 - 1999



#### ROSS CORRECTIONAL INSTITUTION

Opened in 1991

#### WARDENS

William Cool 2021 - Current
Donald Morgan 2019 - 2021
Mark Hooks 2014 - 2019
Rod Johnson 2013 - 2014
Mick Oppy 2012 - 2013
Timothy Buchanan 2011-2012
Rob Jeffreys 2010 - 2011
Michael Sheets 2005 - 2010
Pat Hurley 2001 - 2005
Donald DeWitt 1999 - 2001
Terry Collins 1997 - 1999
Ronald Edwards 1991 - 1997



#### SOUTHEASTERN CORRECTIONAL INSTITUTION

Opened in 1980

#### **WARDENS**

Norman Robinson 2021 - Current Brian Cook 2014 - 2021 Sheri Duffey 2009 - 2014 Mark Saunders 2004 - 2009 Marc Houk 2003 - 2004 John Dean 2002 - 2003 Robert Hurt 1997 - 2002 Stephen Huffman 1996 - 1997 Betty Mitchell 1994 - 1996 Norris McMackin 1992 - 1994 Ben Bower 1988 - 1992 Anthony Brigano 1985 - 1988 Terry Morris 1983 - 1985 Harrison Morris 1980 - 1983



#### SOUTHERN OHIO CORRECTIONAL FACILITY

Opened in 1972

#### **WARDENS**

Donald Redwood 2022 - Current Ronald Erdos 2015 - 2022 Donald Morgan 2010 - 2015 Phillip Kerns 2008 - 2015 Ed Voorhies 2005 -2008 James Haviland 2001 - 2005 Harold Carter 1999 - 2001 Stephen Huffman 1991 - 1999 Terry Collins 1993 - 1997 Arthur Tate 1990 - 1993 Terry Morris 1985 - 1990 Ronald Marshall 1980 - 1985 Arnold Jago 1975 - 1980 Joseph Havener 1973 -1975 WM J. Whealon 1972 - 1973



#### TOLEDO CORRECTIONAL INSTITUTION

Opened in 2000

#### WARDENS

Harold May 2020 - 2022 Charlotte Owens 2020 - 2020 Sean Bowerman 2018 - 2020 John Coleman 2015 - 2018 Ed Sheldon 2011 - 2015 Keith Smith 2010 - 2011 Robert Welch 2008 - 2010 Carl Anderson 2007 - 2008 Khelleh Konteh 2000 - 2007



#### TRUMBULL CORRECTIONAL INSTITUTION

Opened in 1992

#### WARDENS

Charmaine Bracy 2021 - 2022 Lashawn Eppinger 2019 - 2021 Brandeshawn Harris 2018 - 2019 Charmaine Bracy 2015 - 2018 Christopher LaRose 2012 - 2015 Bennie Kelly 2008 - 2012 David Bobby 2003 - 2008 Julius Wilson 1999 - 2003 Khelleh Konteh 1998 - 1999 Betty Mitchell, 1996 - 1998 James Schotten 1992 - 1996



#### **WARDENS**

Wanza Jackson-Mitchell 2018 - Current Chae Harris 2016 - 2018 Bobby Bogan 2016 - 2016 George Crutchfield 2013 - 2015 Michael Sheets 2010 - 2012 Wanza Jackson Mitchell 2002 - 2010 Anthony Brigano 1989 - 2002

#### WARREN CORRECTIONAL INSTITUTION

Opened in 1989

## ODRC Virectors

### Dr. Bennett J. Cooper

1972-1975



Dr. Bennett J. Cooper started with the Ohio correctional system in 1957 as the Chief Psychologist at the Ohio State Reformatory in Mansfield. When the Ohio Department of Rehabilitation and Correction was formed in 1972, Governor John Gillian appointed him as the first director of the agency. He served as the director until 1974. He was the first African American director of a corrections agency in the country.

During his time as the director, he was a strong supporter of employee training and established the Ohio Corrections Academy on the grounds of the Chillicothe Correctional Institution. Education among the incarcerated population was also a priority for him. He established the Ohio Central School System in 1973 and was instrumental in establishing college courses offered by Ashland College. He was presented an honorary doctorate degree from Ashland College for his development of college degrees for the incarcerated population.

After his time as the director, Mr. Cooper remained active in the corrections arena. His legacy lives on today through the continued work of the National Association of Blacks in Criminal Justice – an organization for which he was a founding member.

## George F. Denton

1975-1983

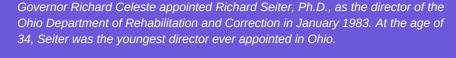


In 1975, Governor James Rhodes named Adult Parole Authority Chief Geoge Denton the director of the Ohio Department of Rehabilitation and Correction.

During his time as director, the state prison system grew by 84% and he helped shape an amendment to the state building fund to include corrections, allowing for planning to begin for the needed expansion and design of new prisons in Ohio.

He was an advocate for community programs, in fact, the Monday program in Montgomery County – still operational today – is a direct result of his efforts to obtain funding and pilot community programs.

### Richard P. Seiter, Ph.D. 1983-1988





Dr. Seiter oversaw the construction of over 10,000 new prison beds, moving from the then-traditional telephone pole design to a modern campus-style design that included unit management and direct supervision in both design and operations.

Dr. Seiter established the Corrections Training Academy on the grounds of the Orient complex, and he started DRC's long-standing tradition of correctional employee week and the correction officer of the year recognition. Under his leadership, the first female wardens were appointed at male facilities and opportunities were opened for women to become correction officers in male facilities.

Within the operations, he implemented a centralized classification system – replacing a subjective system that was done at each prison. He implemented risk-based parole guidelines, the first statewide collective bargaining bill, and opened specialized housing units focusing on areas such as mental health and substance abuse.

Dr. Seiter was known for his genuine concern of the DRC staff – he cared for their professional and personal well-being. His focus on staff built a solid foundation for professionalism among the employees of the agency.

George W. Wilson

1988-1991



George Wilson was appointed as the director of the Ohio Department of Rehabilitation and Correction in 1988.

In response to the significant growth of the agency, Director Wilson implemented the regionalization concept to help better manage prison operations within the agency. He made an impact in the area of hiring practices for women and minorities.

The DRC Employee Memorial and Recognition Park was dedicated under the direction of Director Wilson, a place still used today to honor and remember to work, commitment and sacrifice of the employees of DRC.

### Reginald A. Wilkinson, Ed.D. 1991-2006

Reginald A. Wilkinson was appointed as the director of the Ohio Department of Rehabilitation and Correction in 1991. He served in this role for just over 15 years, making him the longest serving director of the agency.

Under Wilkinson's leadership, the agency advanced in many areas. Staff development and recognition was a priority, and he established the executive leadership program, the DRC Gold Star Award and advanced education requirement for senior agency leadership. DRC was the first correctional system in the country to achieve the Golden Eagle Award for being fully accredited by the American Correctional Association.

During his tenure, the agency developed the "Ohio Plan for Productive Offender Reentry and Recidivism Reduction" – a foundation for the practice of successful release preparation and planning early during an individual's period of incarceration.

Director Wilkinson established the Office of Victim Services, implemented the Prison Rape Elimination Act Standards, and encouraged community service with the agency logging millions of community service hours under his leadership.

His policies and practices put DRC on the map both nationally and internationally for best practices in areas such as substance abuse programming, restorative justice, and correctional education. Wilkinson has had significant impact and influence on professional organizations such as the American Correctional Association (past president), National Association of Blacks in Criminal Justice (founding member), Association of State Correctional Administrators (past president) and the International Corrections and Prisons Association (founding member and former vice chair, North America).



## ODRC CLOSS

## Terry J. Collins

2006-2010



In 2006, Governor Taft appointed Collins as Director of the Department of Rehabilitation and Correction . With a career expanding over three decades, Director Collins was undoubtedly known for his deep-rooted knowledge of the business and immense work ethic.

He was committed to staff working in the agency to exhibit integrity, leadership, accountability, and diversity and "I LEAD" became a centerpiece for his time as the director. His adage as the director was "Pieces of the Puzzle" – a methodical approach to operating the whole agency by ensuring all staff, customers and external stakeholders and partners had the ability to positively impact staff safety and successful reentry.

He embraced opportunities to educate all stakeholders that the agency was more than just prisons.

During his time as the director, it was not unheard of for him to show up unannounced at a prison on third shift to make rounds and spend time with staff.

Under his leadership, DRC filtered millions of dollars from prison operations to community correction programs to help communities divert appropriately low-level individuals from the growing prison system. In addition, several operational areas were centralized, mainstreamed, and consolidated to meet significant budget demands.

Collins' relatable demeanor, passion for his work and extensive knowledge of the inner workings of the agency were unmatched.

### Ernie Moore

2010-2011





Following significant budget constraints which resulted in operational consolidations and efficiencies being implemented, Moore oversaw the agency during a time of regrowth.

A priority for Moore during his time as the director was to safely manage the growing prison population, and he established the agency's WIG (Wildly Important Goal) to gain support from staff and stakeholders in this effort.. Initiatives were put in place to help staff understand the direct and significant impact they had, not only on the lives of the incarcerated individuals, but also on the overall effort to reduce recidivism. He spent a great deal of time with external stakeholders, educating them on the global impact of a growing prison population and why their work in the criminal justice system was critical to safely reducing that number.

Because of his foundational experience as a correction officer, he had a unique ability to relate to the challenges staff were facing on a daily basis.

#### 2011-2018

## Gary C. Mohr



Appointed by Governor John Kasich, Gary C. Mohr became the director of the Ohio Department of Rehabilitation and Correction in January 2011. With a career in corrections dating back to 1974, Mohr's experience included work in both the public and private sectors. One of his first acts as director was to streamline the agency mission: reduce recidivism among those we touch and vision: to reduce crime in Ohio.

Committed to safely reducing the prison population, Mohr spearheaded an initiative to provide resources to local communities to manage and treat low-level, often drug addicted individuals locally. He also established reintegration centers with a significant emphasis on release readiness and tools for successful reentry.

Under Mohr's leadership, DRC leveraged the clinical expertise of the Ohio Department of Mental Health and Addiction Services to expand addiction and transitional services for incarcerated individuals who struggle with substance abuse disorders. DRC also established a partnership with the Ohio Department of Medicaid to pre-enroll individuals prior to their release from prison, establishing a continuum of healthcare within the criminal justice system in Ohio by connecting individuals to appropriate medical, mental health, and substance abuse services.

In 2016, Ohio was one of the first states in the country to be awarded the American Correctional Association's (ACA) Lucy Webb Hayes Award. This distinguished award recognizes correctional agencies that have achieved full ACA accreditation and 100 percent compliance with the Prison Rape Elimination Act standards.

#### Annette M. Chambers-Smith 2019-CURRENT

Annette M. Chambers-Smith was appointed as the first female Director of the Ohio Department of Rehabilitation and Correction in January 2019 by Governor Mike DeWine.

Director Chambers-Smith has made a multitude of value-based changes to the Ohio prison and parole system. She has established four core values for DRC: Take care of our staff; they will transform our offenders, One team, one purpose, Civility towards all, and Hope is job one.



Chambers-Smith has successfully put these values into motion among the staff and incarcerated population of Ohio. These values have been a catalyst to ground-breaking changes in the department. She created the Office of Employee Support Services and the Office of Diversity, Equity and Inclusion to provide holistic staff support and resources, as well as ensure a diverse workforce.

While keeping safety and security a top priority, she addressed racial bias among incarcerated persons by changing classification policies and instruments to remove practices and procedures which resulted in disparate outcomes.

Chambers-Smith believes in the philosophy of management by walking around. She spends a great deal of her time in the field and inside the prisons speaking to the staff who do the work each day and engaging with the incarcerated population. With this approach of listening to their ideas and suggestions, policies are developed based on the feedback of those closest to the work.

She has made family engagement a priority by revitalizing visiting rooms, establishing a family advisory council, and entering a contract with a new communications vendor which provides multiple opportunities for free communication per week.

Director Chambers-Smith reorganized the Adult Parole Authority in Ohio to create a safer system that focuses on successful reentry and decreased the overall caseload of parole officers. She places value on the important role that community corrections has in the overall criminal justice continuum. Much like an ecosystem, she believes the criminal justice system operates best when all parts work in concert to create the best opportunities to mend lives.

